## Recommended programme of priority economic development activity for funding through the Surrey Growth Fund 13/14

| Headline Priority   | Resource   | Outcome   | Deliverables  | Est'd spend<br>FY 2013-14             |
|---|--|---|---|---------------------------------------|
| Support for delivering the council's specific priority on support for economic growth and for LEPs and to take forward work to secure more inward investment. | Economy Manager (initially 1 year fixed term/ secondment)  Approved 2012, officer in post since the start of the financial year. | <ul> <li>more foreign direct investment in Surrey</li> <li>more government investment in Surrey</li> <li>more funding for Surrey secured through the EM3 and C2C LEP Strategies for Growth</li> <li>stronger county council relationship with significant local companies</li> <li>businesses of key local significance continue to be located in Surrey</li> </ul> | <ul> <li>participation in relevant LEP action groups and project delivery to secure investment in Surrey</li> <li>support for development and delivery of the LEP Strategies for Growth</li> <li>supporting inward investment activity, including research, development both of a Surrey and key sector propositions, monitoring the UKTI pipeline of enquiries and managing investment enquiries passed by UKTI</li> <li>business engagement activity for the council</li> </ul> | £60,000 -<br>(including on-<br>costs) |
| Support for small businesses in Surrey that take on a young person (under 19) as an apprentice.   | Matching of the<br>Government's<br>Apprenticeship<br>Grant for<br>Employers (£1500)  | An increase in the number of<br>young people aged under 19<br>entering employment   | ■ 500 apprentices taken on within Surrey  | £750,000                              |

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| Inward investment                            | Web design consultancy  | <ul> <li>a fit for purpose inward investment website for Surrey</li> <li>potential overseas investors use the website to focus their location search for starting up/ expanding a business</li> </ul>   | <ul> <li>an impactful website to attract potential (foreign) investors as well as existing UK business not currently located in Surrey</li> <li>a microsite that sits on the same platform as the SCC corporate website to enable internal control over/ maintenance of the site</li> </ul>  | £1,800                    |
| Investment to support local economic growth  | Independent investment expert Approved 2012. £5000 already incurred for the first stage of work | <ul> <li>more investment in local economic growth that benefits Surrey businesses</li> <li>The development of a proposition for consideration by the Surrey Pension Fund, which delivers an acceptable overall rate of return, and which could potentially leverage other investment from partners</li> </ul> | to investigate/ understand the current<br>levels of demand for and supply of<br>finance to SME's within Surrey in order<br>to understand in more detail the issues<br>around access to finance for Surrey-<br>based SMEs in order to guide its future<br>policy in this area   | £24,000                   |
| Aviation capacity to support economic growth | Specialist consultancy  Approved 2012. £5000 already incurred for the first stage of work.      | <ul> <li>a lasting benefit from investment to date is captured and legacy established</li> <li>legacy events in Surrey are secured</li> <li>council priorities to achieve economic development, to promote health and wellbeing and to protect and enhance Surrey's natural assets are met</li> </ul>         | <ul> <li>to provide an outline of the changing role of Heathrow Airport and implications for the county under a number of different capacity scenarios</li> <li>to assess the economic and employment impact for the county associated with the various scenarios</li> <li>to provide a total employment and economic impact of Heathrow/ and Gatwick Airports on Surrey, which could</li> </ul> | £13,500                   |

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|  |  |   | inform any county council submission to the Airports Commission on aviation capacity options.  |                           |
| Olympic legacy   | SCC, D&B<br>colleagues and<br>event organiser  | <ul> <li>it is estimated that the return will be Net Expenditure Impact for the County of £5 million, and the FTE employment impact will be 68</li> <li>enhanced relationships with key businesses through attendance at the event by senior business leaders</li> <li>further showcase Surrey as a tourist destination, building on its successful track record of hosting events in the county</li> <li>higher visitor numbers and spend in Surrey</li> </ul> | Rights for the hosting of a further stage of the Tour of Britain on 21 Sept 2013 (Legacy team expected to find c. £20,000 in sponsorship)  | £150,000                  |
| Tour of Britain  | Event Planning Manager x1 Officers x3  Event Delivery As above, plus Phone operators x2 CCTV operator x1 Sector leads x2 | Successful planning and delivery of the Tour of Britain traffic management plan, contributing to the delivery of the event on the day   | <ul> <li>Traffic management plan, including temporary highway works to accommodate the event</li> <li>SCC staff delivering the traffic management plan on event day, working at Guildford and Epsom</li> <li>SCC staff supporting the event delivery team on the day, working at the NMIC</li> </ul> | £50,000                   |
| Evidence to underpin strategic policy to support economic growth | Specialist consultancy  Approved 2012. £5000 already incurred for first  | <ul> <li>better understanding of the impact of the recession on Surrey's growth prospects</li> <li>interventions better targeted on support for key growth sectors</li> <li>Surrey councils coordinate</li> </ul>   | <ul> <li>a refreshed set of baseline projections and two alternative economic scenarios, written into a report of 12-15 pages</li> <li>the updated analysis will take account of any observed shifts in the data in the</li> </ul>   | £12,000                   |

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|   | stage of work.  | activity aligned to achieving economic growth   | intervening period, and compare findings with those reported in 2010.  The analysis will include sectors where the data is relevant and as before look at an East/ West split in terms of performance. It will also include headline findings on projections with Berkshire as our closest comparator in terms of structural economy. |  |
| Business support and engagement   | Specialist<br>consultancy   | <ul> <li>Improved evidence base in order<br/>to steer interventions by the<br/>Council and partners to support<br/>economic growth</li> </ul>   | A business support survey covering<br>10% of all Surrey businesses to provide<br>a representative evidence base of what<br>support businesses most need to help<br>them grow.   | £70,000                                |
| Infrastructure to support economic growth   | External<br>consultancy   | Identification of the optimal short,<br>medium and long term surface<br>access solutions and transport<br>infrastructure improvements<br>needed to meet existing and<br>potential future airport capacity<br>scenarios. | A surface access strategy for Heathrow<br>and Gatwick airports. This is an<br>extension to the rail strategy produced<br>under Surrey Future.   | £35,000                                |
| Business support  | External delivery partner and SCC officers Approved earlier this year | <ul> <li>Providing business opportunities<br/>for Surrey companies</li> </ul>   | A Meet the Buyer event for the<br>Enterprise M3 LEP being held on 10<br>October 2013.   | £3,000<br>contribution to<br>the event |
| Support for delivering the council's specific priority on support for economic growth | External facilitator and SCC officer                                  | <ul> <li>Broad endorsement from key<br/>local authority partners for the<br/>council's economic growth<br/>programme and commitment to<br/>supporting its delivery</li> </ul>   | An economic growth workshop for local authority partners  | £5,000                                 |
| Support for delivering key transport schemes  | Specialist consultancy  | <ul> <li>Evidence to support the<br/>development of the business</li> </ul>   | Economic study  | £30,000                                |

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|  |  | case for Kiln Lane scheme in<br>Epsom   |   |                           |
| Expand Surrey Car Club<br>with low emission<br>vehicles and electric<br>bikes  | Electric bikes, plug-<br>in Hybrid Vehicles,<br>underwriting of<br>minimum revenue at<br>new test locations        | <ul> <li>Expansion of car club network<br/>across businesses and<br/>communities</li> <li>Increased use of plug in vehicles<br/>to further reduce emissions</li> </ul>  | <ul> <li>Work with identified partner organisations to trial electric bikes</li> <li>Introduce 3 plug-in hybrid cars to enhance environmental profile of Surrey car club</li> <li>Marketing of car club to business community to help relieve parking pressure</li> <li>Underwrite market testing of car clubs to trial new locations</li> </ul>  | £101,000                  |
| Business engagement: mapping the geographical spread and concentration of business rate payers in Surrey to help target business growth and investment in business critical infrastructure | Specialist consultancy  Approved Dec 2012. To be completed 13/14 upon receipt of data from districts and boroughs. | <ul> <li>an increase in business rates receipts across Surrey</li> <li>better targeted business engagement activities across Surrey</li> <li>retention of strategically important local businesses</li> <li>More focused investment in infrastructure to support the local economy</li> </ul> | <ul> <li>a GIS layer showing the geographical spread and concentration of business rate units within Surrey</li> <li>a 'think piece' on business rate income and where the potential exists to increase business rate income and achieve economic growth.</li> <li>the sectors covered by the largest business rate payers and where these are located</li> <li>concentrations/ distribution (even/ uneven) of business rate payers and presence in Travel To Work Areas</li> </ul> | £17,000                   |
| Supporting economic growth through an improved understanding of the supply chains of Surrey's key growth sectors   | Specialist<br>consultancy  | <ul> <li>more targeted support towards supply chain development in Surrey's key growth sectors</li> <li>support for Surrey based SMEs supplying the key growth sectors</li> <li>more resilient Surrey economy</li> <li>more Surrey businesses growing their value and employee</li> </ul>     | <ul> <li>mapping the supply chains for Surrey's key growth sectors</li> <li>a think piece on where the potential exists to develop local supply chains and grow the Surrey element of the supply chains in key growth sectors</li> </ul>  | £50,000                   |

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|--|-------------------------|--|--|---------------------------|
|  |                         | numbers  an uplift in the financial value of SCC contracts placed with Surrey based SMEs                             |  |                           |
| Infrastructure for the visitor economy | External<br>consultancy | <ul> <li>Growth of a vibrant visitor<br/>economy and securing a tourism<br/>legacy from the 2012 Olympics</li> </ul> | <ul> <li>Research to improve understanding of<br/>Surrey's current visitor offer, including<br/>marketing practices, sector strengths<br/>and opportunities and the scale of<br/>tourism infrastructure</li> </ul> | £30,000                   |

TOTAL £1,402,300